Cultural competency and patient engagement
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  - Caring for Diverse Populations Toolkit
Cultural competence
We are committed to cultural competency

• As a contracted health care provider with Dell Children’s Health Plan, our expectation is for you and your staff to gain and continually increase your knowledge of, and ability to support, the values, beliefs and needs of diverse cultures.

• This results in effective care and services for all people by taking into account each person’s values, reality conditions and linguistic needs.
What is culture?

Culture refers to integrated patterns of human behavior including language, thoughts, actions, customs, beliefs, values and institutions that unite a group of people.

We use it to create standards for how we act and behave socially.

Source: http://minorityhealth.hhs.gov and the Cross Cultural Health Care Program
Culture is not only learned — It is shared, adaptive and constantly changing.
Individual culture

• Each individual’s culture:
  – Is a unique representation of the variation that exists in larger culture.
  – Is learned as one grows up.
  – Is shaped by the power relations within one’s social context.
  – Changes over the lifetime of the individual.

• Because each individual is a unique cultural package, cross-cultural encounters need strategies to open the door to discover the individual’s cultural preferences and frame of reference.
Individual culture (cont.)

An individual’s culture is present in every health care encounter.

- Our view of illness and what causes it
- Our attitudes toward doctors, dentists and other health care providers
- When we decide to seek our health care provider
- Our attitudes about seniors and those with disabilities
- The role of caregivers in our society
The health care encounter

Because each individual brings their cultural background with them, there are many cultures at work in each health care visit.
How does culture impact the care provided?

Culture informs us of:

• Concepts of health and healing.
• How illness, disease and their causes are perceived.
• The behaviors of patients who are seeking health care.
• Attitudes toward health care providers.
Importance of cultural differences in health care settings

• Cultural factors may influence the way individuals:
  – Define and evaluate situations.
  – Seek help for problems.
  – Present their problems, situations and information to others.
  – Respond to interventions and service plans.

• Cultural awareness helps you modify your behaviors to respond to the needs of others while maintaining a professional level of respect and objectivity.
Reasons to increase your cultural competency awareness

• The perception of illnesses, diseases and their causes varies by culture.
• The belief systems related to health, healing and wellness are as diverse as the populations we serve.
• Culture and socioeconomic concerns influence help-seeking behaviors and attitudes toward health care providers and services.
• Individual preferences affect traditional and nontraditional approaches to health care.
• Health care providers from culturally and linguistically diverse groups are under-represented in the current delivery system.
Impact of increasing your cultural competency awareness

• You have a profound, positive impact on the quality of interactions with your patients by:
  – Acknowledging their varied behaviors, beliefs and values.
  – Incorporating those variables into their assessments, interactions and treatments.

• Each patient’s ability to communicate symptoms and adhere to recommended treatments improves in direct relation to your level of cultural competency and awareness.
Building cultural engagement with your patients is a process

- **Awareness** of how culture shapes who you are
- **Knowledge** of how culture shapes the decisions each of us make
- **Skills** to build on cultural similarities and bridge cultural gaps
### Cultural competency continuum

For each row, circle where you are now:

<table>
<thead>
<tr>
<th>Area of competency</th>
<th>Stage 1: culturally unaware</th>
<th>Stage 2: culturally resistant</th>
<th>Stage 3: culturally conscious</th>
<th>Stage 4: culturally insightful</th>
<th>Stage 5: culturally versatile</th>
</tr>
</thead>
<tbody>
<tr>
<td>Knowledge of patients</td>
<td>Doesn't notice cultural differences in patients' attitudes or needs</td>
<td>Denigrates differences encountered in racial/ethnic patients</td>
<td>Difficulty understanding the meanings of attitudes/beliefs of patients different from self</td>
<td>Acknowledges strengths of other cultures and legitimacy of beliefs, whether medically correct or not</td>
<td>Pursues understanding of patient cultures; learns from other cultures</td>
</tr>
<tr>
<td>Attitude toward diversity</td>
<td>Lacks interest in other cultures</td>
<td>Holds as superior the values, beliefs and orientations of own cultural group</td>
<td>Ethnocentric in acceptance of other cultures</td>
<td>Enjoys learning about culturally different health care beliefs of patients</td>
<td>Holds diversity in high esteem; perceives as valuable contributions to health care, medicine and patient well-being from many cultures</td>
</tr>
<tr>
<td>Practice-related behaviors</td>
<td>Speaks in a paternalistic manner to patient; doesn't elicit patient's perspectives</td>
<td>Doesn't recognize own inability to relate to differences; tends to blame patient for communication or cultural barriers</td>
<td>May overestimate own level of competent communication across linguistic or cultural boundaries</td>
<td>Able to shift frame of reference to other culture; can uncover culturally based resistance, obstacles to education and treatment</td>
<td>Flexibly adapts communication and interactions to different cultural situations; can negotiate culture-based conflicts in beliefs and perspectives</td>
</tr>
<tr>
<td>Practice perspective</td>
<td>Believes one approach fits all patients; no special treatment</td>
<td>Has lower expectations for compliance of patients from other cultural groups</td>
<td>Recognizes limitations in ability to serve cultures different from own; feels helpless to do much about it</td>
<td>Incorporates cultural insights into practice where appropriate</td>
<td>Incorporates cultural insights into practice where appropriate</td>
</tr>
</tbody>
</table>

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**For each row, circle where you are now:**

- **Stage 1:** culturally unaware
- **Stage 2:** culturally resistant
- **Stage 3:** culturally conscious
- **Stage 4:** culturally insightful
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**For knowledge of patients:**
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**For attitude toward diversity:**
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**For practice-related behaviors:**
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**For practice perspective:**
- Believes one approach fits all patients; no special treatment
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Clear communication:
The foundation of culturally competent care
Did you know?

• One in six people living in the United States is Hispanic (almost 57 million). By 2035, this could be nearly one in four. (CDC 2015)
• Doctors interrupt patients within 11 seconds on average. (General Internal Medicine 2018)
• In the United States, 21 percent of people speak a language other than English at home. (Census 2013)
• The Latino population in the United States has grown by 43 percent between 2000 and 2010. (Census 2011)
• Of the foreign born population in the United States, 17 percent are classified as newly arrived (arriving in 2005 or later). (Census 2011)

As of 2013, almost half of states in United States had increase in foreign language speakers (CIS 2014)
Template Benefits of clear communication

- Safety and adherence
- Physician and patient satisfaction
- Office process

- Time and money
- Malpractice risk medical
- Error reduces cost

[Image of arrow pointing upwards to the left and downwards to the right]
# Barriers to communication

<table>
<thead>
<tr>
<th>Category</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Linguistic</td>
<td>Speech patterns, accents or different languages may be used.</td>
</tr>
<tr>
<td>Limited experience (health care concepts and procedures)</td>
<td>Many people are getting health care coverage for the first time.</td>
</tr>
<tr>
<td>Cultural</td>
<td>Each person brings their own cultural background and frame of reference to the conversation.</td>
</tr>
<tr>
<td>Systematic</td>
<td>Health systems have specialized vocabulary and jargon.</td>
</tr>
</tbody>
</table>

Our personal culture includes what we find meaningful — beliefs, values, perceptions, assumptions and explanatory framework about reality. These are present in every communication.
## Clear communication

<table>
<thead>
<tr>
<th>What patients wish their health care team knew:</th>
<th>What your team can do:</th>
</tr>
</thead>
<tbody>
<tr>
<td>• When I tell you I forgot my glasses, it is because I am ashamed to admit I don’t read very well.</td>
<td>• Use a variety of instruction methods.</td>
</tr>
<tr>
<td>• I don’t know what to ask, and I am hesitant to ask you.</td>
<td>• Encourage open-ended questions and use Ask Me 3®.</td>
</tr>
<tr>
<td>• When I leave your office, I often don’t know what I should do next.</td>
<td>• Use the Teach Back or Show Me method.</td>
</tr>
<tr>
<td>• I’m very good at concealing my limited reading skills.</td>
<td>• Use symbols and color on large print direction or instructional signs.</td>
</tr>
<tr>
<td></td>
<td>• Create a shame-free environment by offering assistance with materials.</td>
</tr>
</tbody>
</table>
What patients wish their health care team knew:

- I put medication into my ear instead of my mouth to treat an ear infection because the instructions said *for oral use only*.
- I am confused about risk and information given in numbers like percent or ratios and don’t know what I should do.

What your team can do:

- Explain how to use the medications that are being prescribed.
- Use specific, clear and plain language on prescriptions.
- Use plain language to describe risks and benefits and avoid using just numbers.
Clear communication (cont.)

<table>
<thead>
<tr>
<th>What patients wish their health care team knew:</th>
<th>What your team can do:</th>
</tr>
</thead>
<tbody>
<tr>
<td>• I am more comfortable waiting to make a health care decision until I can talk with my family.</td>
<td>• Confirm decision-making preferences.</td>
</tr>
<tr>
<td>• Sometimes I am more comfortable with a doctor of my same gender.</td>
<td>• Office staff should confirm preferences during scheduling.</td>
</tr>
<tr>
<td>• It is important for me to have a relationship with my doctor.</td>
<td>• Spend a few minutes building rapport at each visit.</td>
</tr>
<tr>
<td>• I use complementary and alternative medicine and home remedies, but I don’t think to tell you.</td>
<td>• Ask about the use of complementary medicine and home remedies.</td>
</tr>
</tbody>
</table>
Clear communication (cont.)

<table>
<thead>
<tr>
<th>What patients wish their health care team knew:</th>
<th>What your team can do:</th>
</tr>
</thead>
<tbody>
<tr>
<td>• My English is pretty good, but I need an interpreter at times.</td>
<td>• Office staff should confirm language preferences during scheduling.</td>
</tr>
<tr>
<td>• Some days it's harder for me to speak English.</td>
<td>• Consider offering an interpreter for every visit.</td>
</tr>
<tr>
<td>• When I don’t seem to understand, talking louder in English intimidates me.</td>
<td>• Match the volume and speed of the patient’s speech.</td>
</tr>
<tr>
<td>• If I look surprised, confused or upset, I may have misinterpreted your nonverbal cues.</td>
<td>• Mirror body language, position and eye contact.</td>
</tr>
<tr>
<td></td>
<td>• Ask the patient if they're unsure.</td>
</tr>
</tbody>
</table>
Using professionally trained interpreters

Do...

• Inform the patient that using family members and minors as interpreters is highly discouraged.
• Choose an interpreter who meets the needs of the patient; consider age, sex and background.
• Hold a brief introductory discussion with the interpreter to introduce yourself, and give a brief nature of the call/visit.
• Reassure the patient about your confidentiality practices.

- When patients are stressed by illness, communication in their preferred language can improve understanding.
- Being prepared to use an interpreter when needed will keep the office flow moving smoothly.
Template guidelines (cont.)

Do...

• Be prepared to pace your discussion with the patient to allow time for interpretation.
• Be aware in some languages, it may take longer to explain a word or a concept.
• Face and speak directly to the patient, not the interpreter, using a normal, clear voice.
• Speak in the first person and in concise sentences.

• Use the Teach Back method even during an interpreted visit.
• It will give you confidence that your patient understood your message.
Using professionally trained interpreters (cont.)

Do...
Be sensitive to appropriate communication standards.
Be aware of the cultural context of body language for yourself and the patient.

Don’t...
Interrupt during interpretation.
Speak too loud or too fast.
Ask or say anything you don’t want the patient to hear.

To find out what language assistance services are available for our members, please refer to your provider manual or contact Provider Services at 1-888-821-1108.
Sources

• “Clear Communication: The Foundation of Culturally Competent Care.”
Disability sensitivity and awareness
## Laws and regulations

The Americans with Disabilities Act (ADA) is divided into five titles (or sections) relating to different areas of public life:

<table>
<thead>
<tr>
<th>Section:</th>
<th>Topic/area addressed:</th>
</tr>
</thead>
<tbody>
<tr>
<td>Title I</td>
<td>Employment practices of private employers with 15 or more employees, state and local governments, employment agencies, labor unions, agents of the employer, and joint management labor committees</td>
</tr>
<tr>
<td>Title II</td>
<td>Programs and activities of state and local government entities</td>
</tr>
<tr>
<td>Title III</td>
<td>Private entities that are considered places of public accommodation</td>
</tr>
<tr>
<td>Title IV</td>
<td>Telecommunications</td>
</tr>
<tr>
<td>Title V</td>
<td>Miscellaneous</td>
</tr>
</tbody>
</table>
Requirements for health care providers

Title II and Title III of the ADA and Section 504 of the Rehabilitation Act of 1973 require that medical care providers offer individuals with disabilities the following:

• Full and equal access to their health care services and facilities

• Reasonable modifications to policies, practices and procedures when necessary to make health care services fully available to individuals with disabilities unless the modifications would fundamentally alter the nature of the services (in other words, alter the essential nature of the services)
ADA and health care providers

From the first contact a member has with your office, the staff should be knowledgeable about not refusing services, providing separate or unequal access to health care services to any individual with a disability, and avoiding giving the appearance of discriminating against any person.
Accessibility in health care settings

Providing full and equal access to those with disabilities includes:

• Removing physical barriers.
• Providing a means for effective communication with those who have vision, hearing or speech disabilities.
• Making reasonable modifications to policies, practices and procedures.
Accommodations for those with disabilities

You must deliver services in a manner that accommodates the needs of members by:

• Providing flexibility in scheduling.
• Providing interpreters or translators for members who are deaf or hard of hearing.
• Having an understanding of disability-competent care.
• Ensuring individuals with disabilities and their companions are provided with reasonable accommodations to ensure effective communication (including auxiliary aids and services).
• Having accessible facilities.
• Providing reasonable modifications/accommodations.
Reasonable modifications and accommodations depend on the particular needs of the individual and include:

- Ensuring safe and appropriate access to buildings, services and equipment.
- Allowing extra time for members to:
  - Dress and undress.
  - Transfer to exam tables.
  - Speak with the practitioner to ensure the individual is fully participating and understands the information.
Linguistic services

You must be responsive to the linguistic, cultural and other unique needs of members with disabilities and special populations including the capacity to communicate with members in languages other than English and with those who are deaf, hard of hearing or blind.

Guidelines around communicating with a member with a disability:

• You cannot rely on a minor to facilitate communication.
• You cannot require patients to bring another person to interpret.
• An accompanying adult can be relied on to facilitate communication if it is an emergency or the patient requests it and the accompanying adult agrees. This arrangement must also be appropriate for the circumstances (28 CFR, Section 36.303).
Alternate formats are required

• Under Title II of the ADA and Section 504, federally conducted and assisted programs along with programs of state and local government are required to make their programs accessible to those with disabilities as well as provide effective communication.

• Effective communication means to communicate with those with disabilities as effectively as communicating with others.

• Alternative communications that support a patient encounter include sign language interpreters, tactile interpreters, and captioning and assisted-listening devices.
Resources to support disability-competent care

• Disability-Competent Care Self-Paced Training Assessment Review Tool (DCC-START) — a free resource to assist health plans, systems and provider organizations in strengthening their efforts to provide more integrated, coordinated care to members with disabilities by:
  – Assessing the disability competence of training materials.
  – Identifying opportunities for training augmentation and enhancement informed by the DCC-START model.
  – Offering a tailored selection of additional resources to enhance the effectiveness and completeness of the organization’s disability training materials.

• Visit https://resourcesforintegratedcare.com to access the DCC-START and accompanying user, technical and resource guides.
Resources to support disability-competent care (cont.)

• The Disability Etiquette publication from the United Spinal Association offers tips on interacting with people with disabilities:
  – For more information, visit https://www.unitedspinal.org/disability-etiquette.
Sources

• “Resources for Integrated Care,”
  https://resourcesforintegratedcare.com/DisabilityCompetentCare/2017_DCC_Webinar/DCCSTART.
Additional resources to support the delivery of culturally and linguistically appropriate services
Culturally and Linguistically Appropriate Services (CLAS) standards

• Dell Children’s Health Plan is committed to cultural competency. We have adopted all 15 CLAS standards in health care to ensure all members who enter the health care system receive equal, quality and effective treatment:
  – You can review the CLAS standards at https://www.thinkculturalhealth.hhs.gov/clas.

• We actively recognize and understand the roles age, culture, ability, socioeconomic status and ethnicity play in the lives of our members to ensure equal and effective access to health care, support systems and community services.
Caring for Diverse Populations Toolkit

• Dell Children’s Health Plan offers an additional resource to help you and your office staff enhance care for your diverse patient panel
• The *Caring for Diverse Populations Toolkit* is a comprehensive resource designed by and for healthcare professionals
• Please go to your plan’s provider website to access this resource
Caring for Diverse Populations Toolkit (cont.)

The following topics are covered in the toolkit:
• Improving communications with a diverse patient-base
• Tools and training for your office in caring for a diverse patient-base
• Resources to communicate across language barriers
• How cultural background impacts health care delivery
• Regulations and standards for cultural and linguistic services
• Resources for cultural and linguistic services
Cultural competency training course evaluation

• Your feedback is important. Please complete a brief evaluation so Dell Children’s Health Plan can:
  • Learn more about your experience with the training.
  • Identify ways to improve our offering.
• The survey will take 2-5 minutes to complete. Thank you in advance for your time!

Cultural competency training course evaluation
Thank you!